

CONDUCTING RESEARCH—A CLINICIAN'S PERSPECTIVE

Lee A. Jennings, MD, MSHS

Assoc Professor and Chief, Section of Geriatrics

University of Oklahoma Health Sciences Center

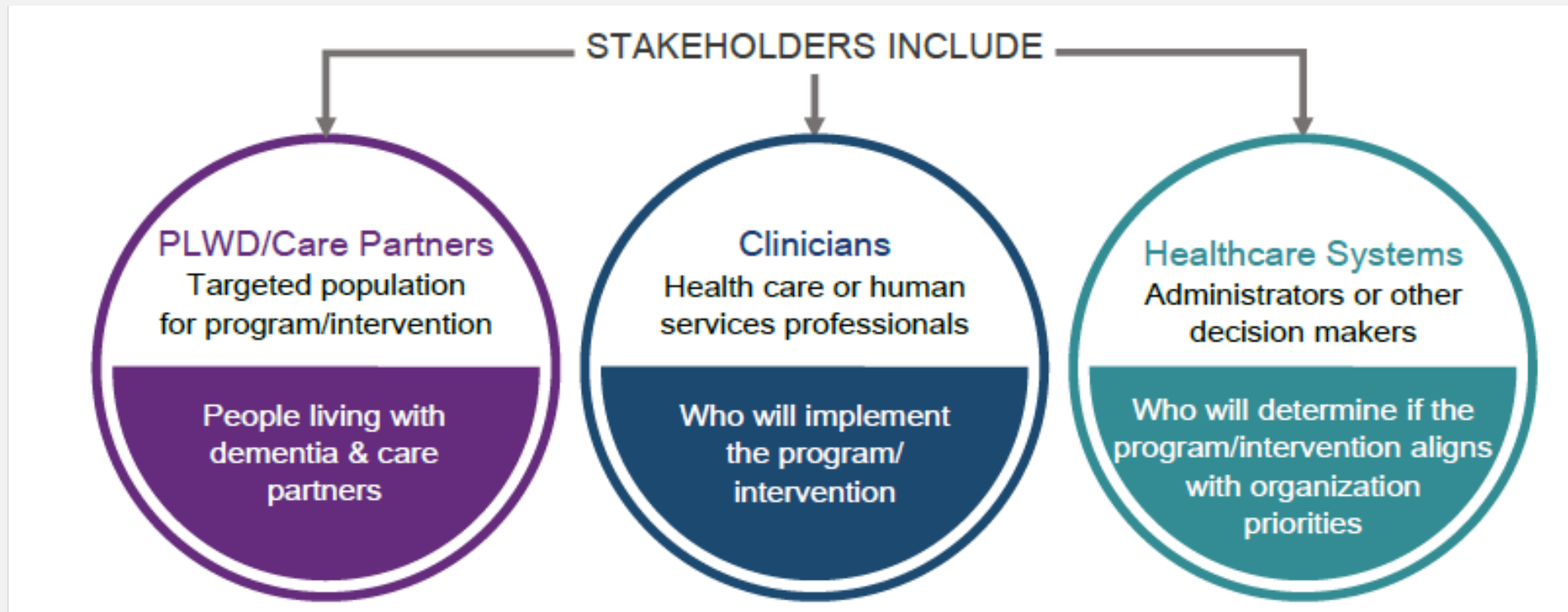
ENGAGING CLINICIANS & HEALTH SYSTEMS IN RESEARCH

- NIA IMPACT COLLABORATORY
 - **Creating Effective Value Propositions**
- <https://impactcollaboratory.org/learning-resources/reports-and-guidance-documents/>

ENGAGING OLDER ADULTS IN RESEARCH

- **The 5Ts: Preliminary Development of a Framework to Support Inclusion of Older Adults in Research** (CB Bowling, et al. JAGS 2019)
- **Engaging and Working Effectively with Individuals Living with Dementia as Stakeholder Advisors and Research Partners** (NIA IMPACT Collaboratory)

WHO ARE YOUR STAKEHOLDERS?



HOW IS MY STUDY PERCEIVED?

Acceptable

The proposed program/intervention is considered agreeable or satisfactory to stakeholders.

Appropriate

The program/intervention is seen as compatible or aligned with the practice setting and addresses an issue/problem that is important to the stakeholder.

Adoptable

The stakeholder expresses interest in/agreement to adopting the program/intervention as part of routine practice.

Feasible

Likelihood the program/intervention can actually be carried out in and by the healthcare setting, including rank discussion of time and financial resources to the stakeholder.

- Survey your stakeholders as part of your grant planning process.

BENEFITS VS. COSTS

BENEFITS



- Improve health and/or quality of life
- Address unmet needs
- Promote interaction with other care partners / people living with dementia
- Give back by contributing to research that may help others



- Promote job satisfaction, time-savings
- Enhance personal or professional advancement, skills, and/or prestige



- Increase revenue or reduce outlays
- Connect broader strategic organizational goals
- Improve brand recognition, market position, and/or reputation
- Increase staff retention and recruitment
- Increase alignment with regulatory requirements
- Promote better quality care

COSTS

- Time to participate
- Travel expenditures or other costs
- Disruption of established schedules
- Emotional toll

- Changes to current workflows
- Time to communicate with new partners
- Training and time learning new approaches
- Time for documentation of program delivery

- Distraction from other organizational priorities
- Financial costs related to new salaries, equipment, and/or training
- Perceived risk (e.g., lawsuits or patient dissatisfaction)
- Creating new marketing, outreach and referral mechanisms

ASK YOURSELF?

- Is what I want to do aligned with what my stakeholders want?
- Do I need to change anything to get better aligned?
 - Reduce or explain costs
 - Connect benefits to their priorities
 - Spend more time developing relationships
 - Adapt intervention/study design

PITCHING THE VALUE PROPOSITION

6 Steps for Developing a Value Proposition

- 1 Identify stakeholders that need to be engaged to conduct the ePCT or the program/intervention.
- 2 Gather information about the stakeholders' concerns and priorities.
- 3 Identify the costs and benefits (resources, time, financial) for each stakeholder group. This may vary by stakeholder.
- 4 Consider what is necessary to better align the program/intervention with stakeholders' values.
- 5 Prepare material(s) describing the value proposition(s).
- 6 Effectively communicate the value proposition to key stakeholders.

- Why does your study warrant their time and effort?
- How is your study an improvement over current care?
- Why should they prioritize this over other things?
- Be clear about next steps.

SOME CONSIDERATIONS...

- Is the ask to the health system and clinicians really clear? What do I need them to do?
- How much of their time/effort am I asking?
- How will my project impact workflows, visits? Could there be a financial impact?
- Do I need space?
- Do I need data from the EHR? EHR programming? Will the EHR capture what I need?
- Can I highlight a win for them?
 - Quality metric reporting related to payment, practice facilitation support, improved patient or provider satisfaction, recognition/market share
- Does my project relate to a priority the health system already has?
- Who is the decision-maker for the clinical setting?
- Who is the clinician project champion? What do I need the champion to do? Meetings? Recruitment? Team leadership?
- Do I need/want a letter of support? Is this partnership perceived as formal?
- Can I provide an honorarium?
- Can I include clinical lead on academic product? Discuss upfront.
- Does the health system IRB need to be involved?

FRAMEWORK TO SUPPORT INCLUSION OF OLDER ADULTS IN RESEARCH

Table 2. A Comprehensive Communication Framework That Includes the 5Ts to Address Practical Research Issues and the 5Ms to Describe Relevant Geriatric Principles

Domain	Description	Example Recommendations to Address Challenges
Target population	“At risk” or “real-world” population	<ul style="list-style-type: none"> • Avoid exclusions that limit study generalizability • Understand the prevalence of the studied condition in older adults
Team	Research team, family, informal caregivers	<ul style="list-style-type: none"> • Engage geriatrician researchers and aging experts • Connect with caregivers and community resources
Tools	Measurement tools used in aging research	<ul style="list-style-type: none"> • Choose appropriate measures of function, physical performance, patient-reported outcomes, and the like • Balance data collection needs and participant burden
Time	Participant and study time	<ul style="list-style-type: none"> • Anticipate longer study visits for some participants • May need to accommodate comorbidities during long study visit days (eg, snacks for diabetics, inform participants to bring afternoon medications) • May take longer to schedule follow-up visits if participants are dependent on others for transportation or scheduling
Tips to accommodate	Suggestions for improving recruitment and retention	<ul style="list-style-type: none"> • Budget for door-to-door transportation • Use pocket talkers, high-contrast print materials, large font size • Plan for higher attrition rate, which has implications for sample size/power calculations

IDEAS TO INCREASE ENGAGEMENT

- Home visits
- Door-to-door transportation
- Parking/valet
- Hand-held amplifiers for hearing impaired
- Large, high-contrast print
- Plan for longer visit times (drinks/snacks, comfortable seating)
- Space for family member
- Recruitment letter from their doctor/clinic
- Calling from a recognizable phone number
- Study website
- Retention letter
- Plan for lower recruitment rate & higher attrition rate
- Balance data collection needs and participant burden (survey length)
- Patient and Family Advisory Council
- Study outcomes relevant to participants

EXAMPLES...SUCCESSES AND FAILURES

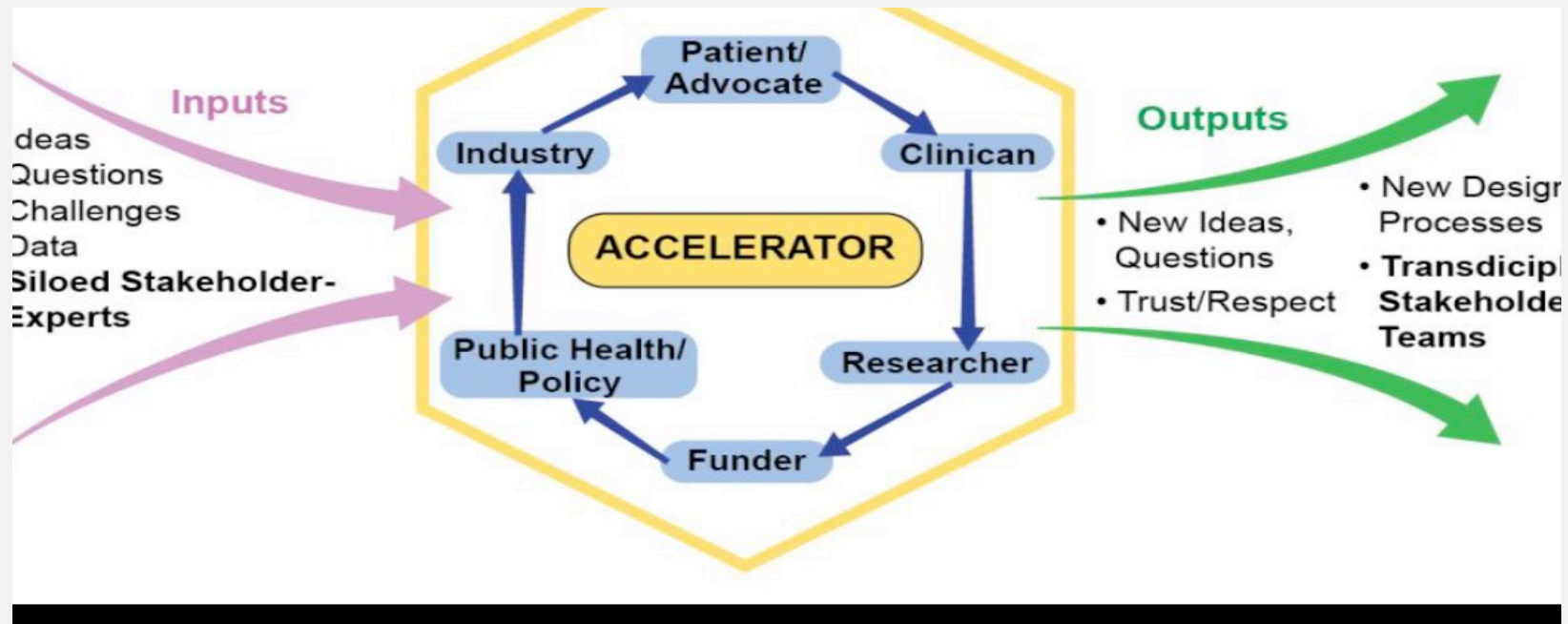
- Dementia Care Study (DCARE)
- Multi-site pragmatic trial of health system based dementia care vs. community based dementia care vs. usual care
- <https://www.dcare-study.org/>
- National Patient & Stakeholder Committee
 - Feedback on every aspect of the study
 - Example: Caregivers of decedents survey; Retention/appreciation letter
- Paying for APP for clinical intervention
- Adjusting clinical intervention during initial COVID-19 pandemic



EXAMPLES...SUCCESSES AND FAILURES

- RISE-OK Study (Reducing the Incidence of Chronic Pain in Seniors in Oklahoma)
- Study of a QI intervention to improve chronic pain management, reduce high risk opioid use among older adults in primary care
- Clinic recruitment challenges during COVID
 - Focus on opioid misuse not well-received → study name change; broadened study eligibility
 - Morale building and re-training for research workforce; shifted roles
 - Flexibility with study visits → telephone, in clinic
 - Support clinics to implement interventions with all patients not just older adults
 - Patient recruitment → still takes 10 calls to get 1 participant on the phone; takes 5 phone conversations to consent 1 participant.

RESEARCH ACCELERATOR MODEL



Recruitment Accelerator for Diversity in Aging Research, Cognitive Loss and Dementia (RADAR-CLD)
Horowitz, C, et al. Int. J. Environ. Res. Public Health **2017**, 14, 225

RESEARCH ACCELERATOR OUTCOMES

- 5 active recruitment projects—4 NIH funded
- Budgeted Accelerator into 2 R01 NIH applications
- Community Research Liaison Impact

	Total Referred	# African American	N (%) Enrolled
Before CRL (at 6 mos)	11	0	2 (18%)
After CRL (at 6 mos)	35	35	13 (37%)

QUESTIONS?